

# Investor Fact Sheet

Q3 2025



## WHO WE ARE

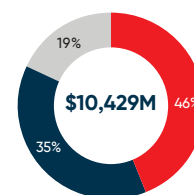
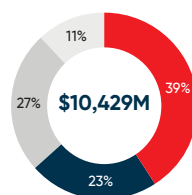
National Bank (NA: TSX), founded in 1859 and headquartered in Montreal, is one of six systemically important banks in Canada with a leading presence in Quebec.

We operate through three business segments in Canada: Personal and Commercial Banking, Wealth Management, and Financial Markets. A fourth segment, U.S. Specialty Finance and International complements the growth of our domestic operations.

### YTD25 Total Revenues by Business Segment<sup>(1)</sup>



### YTD25 Total Revenues by Geographic Distribution<sup>(1)</sup>



## OUR PILLARS

### Our Culture

- › Entrepreneurial
- › Agile
- › Collaborative
- › Diverse and inclusive

### Our Strategic Positioning

- › Canadian bank with leading franchise in Quebec
- › Differentiated positioning in Financial Markets and Wealth Management
- › Focused strategy outside Canada

### Our Discipline

- › Strong risk management culture
- › Disciplined cost management
- › Solid capital levels

## STRONG TRACK RECORD OF SHAREHOLDER VALUE CREATION

### Strong ROE<sup>(2)</sup>

**13.8%**  
Reported  
**15.6%<sup>(3)</sup>**  
Adjusted  
YTD25 ROE<sup>(4)</sup>

### Diversified Earnings Power

**(7%)**  
Reported  
**8%<sup>(3)</sup>**  
Adjusted  
Diluted Earnings per Share Growth (YTD25)

### Solid Credit Performance

**28 bps**  
Impaired Loans (excl. POCI)  
YTD25 Ratio<sup>(4)(5)</sup>

### Robust Capital Position

**13.9%**  
CET1 Capital Ratio<sup>(3)</sup>  
as at July 31, 2025

### Sound Liquidity Profile

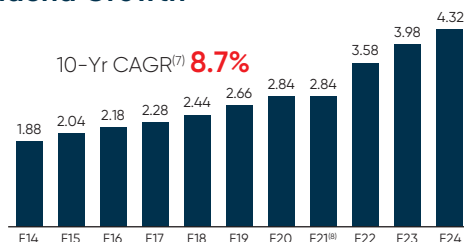
**161%**  
Liquidity Coverage Ratio<sup>(3)</sup>  
as at July 31, 2025

## Sustainable Dividend Growth

(\$ per share)

10-yr average dividend payout<sup>(3)(6)</sup> of **42%**

Medium-term target payout ratio of **40% to 50%<sup>(3)(6)</sup>**



## Leading Total Shareholder Returns<sup>(4)</sup>

CAGR<sup>(7)</sup> for the periods ended July 31, 2025

	Ranking <sup>(9)</sup>	National Bank	Canadian Peers <sup>(9)</sup>	TSX
3 years	#1	22%	14%	15%
5 years	#1	23%	18%	14%
10 years	#1	17%	12%	10%

Source: Nasdaq IR Insight via Factset

(1) Excluding the Other segment. See the Financial Reporting Method section of the Bank's Q3 2025 Report to shareholders for additional information on non-GAAP financial measures.

(2) Based on Return on common shareholders' equity (ROE) as reported by Canadian peers, including Bank of Montreal, Canadian Imperial Bank of Commerce, Royal Bank of Canada, Bank of Nova Scotia and Toronto-Dominion Bank (together, the Canadian peers).

(3) See the Financial Reporting Method section of the Bank's Q3 2025 Report to shareholders for additional information on non-GAAP financial measures, non-GAAP ratios and capital management measures. Adjusted results exclude acquisition and integration charges, amortization of intangibles, an income tax recovery related to a change in tax treatment and the initial provisions for credit losses on non-impaired loans acquired, all related to the CWB acquisition.

(4) See the Glossary of the Bank's Q3 2025 Report to shareholders for details on the composition of these measures.

(5) Provisions for credit losses on impaired loans excluding Credigy's purchased or originated credit impaired (POCI) loans as a percentage of average loans and acceptances.

(6) Dividends on common shares expressed as a percentage of adjusted basic earnings per share.

(7) Compound annual growth rate.

(8) Interruption of dividend increases, as prescribed by OSFI between March 13, 2020, and November 4, 2021.

(9) Among Canadian peers as defined above.

## BUSINESS SEGMENTS OVERVIEW

### Personal and Commercial Banking

Partner of choice in Quebec and across Canada

- Leading franchise in core Quebec market
- Recognized expertise across Canada in specialized industries<sup>(1)</sup>
- Consistent approach toward balancing volume growth, margins and credit quality
- Defensive credit position; overweight in secured lending and in the Quebec region

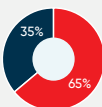
#### YTD25

Revenue

\$4,069M

17% YoY growth

By Geographic Distribution



#### PTPP<sup>(2)</sup>

Reported

\$1,819M / 11% YoY growth

Adjusted<sup>(3)</sup>

\$1,866M / 14% YoY growth

### Wealth Management

Strong and differentiated franchise

- Leader in Quebec and firmly established across Canada in full-service brokerage services
- NBI: largest manager of managers in Canada, leveraging its open architecture model
- Leadership position in Canada in services for independent wealth management firms
- Strong synergies with P&C Banking and Financial Markets segments

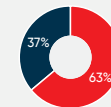
#### YTD25

Revenue

\$2,378M

15% YoY growth

By Geographic Distribution



#### PTPP<sup>(2)</sup>

Reported

\$984M / 15% YoY growth

Adjusted<sup>(3)</sup>

\$990M / 16% YoY growth

### Financial Markets

Pan-Canadian franchise with established leadership in selected niche businesses

- Diversified revenue mix from our Global Markets and C&IB divisions
- Established leadership in government debt underwriting, ETF market-making, securities finance and structured products
- Flexible approach to capital allocation
- Track record of strong and consistent performance
- Sound risk management
- Entrepreneurial culture

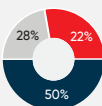
#### YTD25

Revenue

\$2,785M

38% YoY growth

By Geographic Distribution



#### PTPP<sup>(2)</sup>

Reported

\$1,668M / 56% YoY growth

Adjusted<sup>(3)</sup>

\$1,668M / 56% YoY growth

### U.S. Specialty Finance and International

Disciplined international strategy delivering high returns

- Focused on two growth pillars: Credigy and ABA Bank
- Credigy is a U.S. specialty finance company primarily active in financing and acquiring a diverse range of performing assets
- ABA Bank is the largest bank in the fast growing Cambodian market

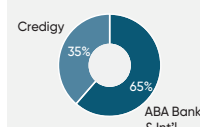
#### YTD25

Revenue

\$1,197M

15% YoY growth

Distribution



#### PTPP<sup>(2)</sup>

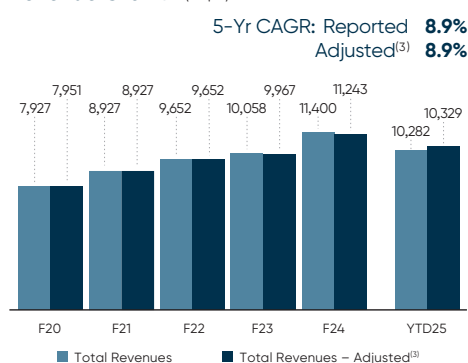
\$822M

15% YoY growth

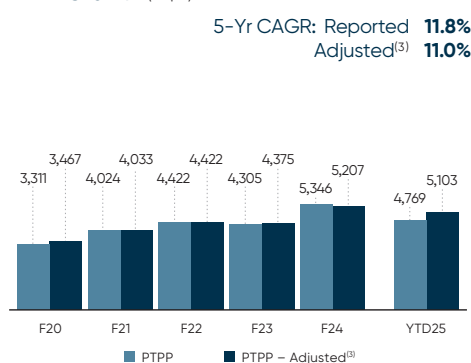
- Province of Quebec
- Other Canadian provinces
- Outside of Canada

## SELECTED FINANCIAL INFORMATION

### Revenue Growth (in \$M)



### PTPP Growth (in \$M)<sup>(2)</sup>



### Efficiency Ratio

	F20	F21	F22	F23	F24	YTD25
Reported <sup>(4)</sup>	58.2%	54.9%	54.2%	57.2%	53.1%	53.6%
Adjusted <sup>(5)</sup>	56.4%	54.8%	54.2%	56.1%	53.7%	50.6%

### Total Asset Growth (in \$B)

5-Yr CAGR: **10.4%**

	F20	F21	F22	F23	F24	YTD25
Assets	331	356	404	423	462	553

## SHAREHOLDER INFORMATION

### As at July 31, 2025

Market Cap (TSX: NA)

\$56B

Number of Shares Outstanding

392.0M

### Common Dividend Information

Dividend per share	Record	Payment
Q1: \$1.14	Dec. 30, 2024	Feb. 1, 2025
Q2: \$1.18	Mar. 31, 2025	May 1, 2025
Q3: \$1.18	Jun. 30, 2025	Aug. 1, 2025
Q4:	Sep. 29, 2025	Nov. 1, 2025

### Credit Ratings

	Long-Term Debt <sup>(6)</sup>	Short-Term Debt
Moody's:	Aa2	P-1
S&P:	A+	A-1
DBRS:	AA	R-1 (high)
Fitch:	AA-	F1+

### Quarterly Earnings Release 2025 Calendar

Q1:	February 26
Q2:	May 28
Q3:	August 27
Q4:	December 3

### Investor Relations

investorrelations@nbc.ca

[www.nbc.ca](http://www.nbc.ca)

(1) Health, agriculture and agri-food, technology, creative industries, real estate, and transportation.

(2) Pre-Tax Pre-Provision earnings (PTPP) refers to income before provisions for credit losses and income taxes.

(3) See the Financial Reporting Method section of the Bank's Q3 2025 Report to shareholders for additional information on non-GAAP financial measures. Adjusted results exclude acquisition and integration charges, amortization of intangibles, an income tax recovery related to a change in tax treatment and the initial provisions for credit losses on non-impaired loans acquired, all related to the CWB acquisition.

(4) See the Glossary of the Bank's Q3 2025 Report to shareholders for details on the composition of these measures.

(5) See the Financial Reporting Method section of the Bank's Q3 2025 Report to shareholders for additional information on non-GAAP ratios.

(6) Long-Term Non Bail-Inable Senior Debt also includes Senior Debt issued prior to Sep. 23, 2018 and Senior Debt issued on or after Sep. 23, 2018 which is excluded from the Bank Recapitalization (Bail-In) Regime.